## Arizona REALTORS®

## 2022 Board of Directors Orientation





## Arizona REALTORS®



#### **PURPOSE:**

To serve its members by providing and promoting services to enhance members' abilities to conduct their businesses with integrity and competency and to promote the extension and preservation of private property rights.



## Governed by the Bylaws, Policies and Official Statements



REALTOR®...the best prepared real estate practitioner with the highest standards.

Bylaws, Policies and Official Statements

March 2021

March 2021

AARouline.com/abont-ns/governing-documents

Bylaws, Policies and Official Statements



## Comprised of Approximately 55,000+ Arizona REALTORS®

Led by a 120+ Member Board of Directors and 15 Member Executive Committee







## ARIZONA REALTORS® STRUCTURE

**BUSINESS TECHNOLOGY** 

& COMMUNICATIONS

COMMITTEE

**Communications Computer** 

Support

COMMUNICATIONS

WORKGROUP

**DIVERSITY & INCLUSION** 

COMMITTEE



#### FLEXIBLE, FLUID AND ACCOUNTABLE

Each primary committee develops its business plan and budget in which there is flexibility for the committees to move money where it is needed. The committee appoints single-issue workgroups as needed to accomplish its business plan. Chairs and Vice-Chairs are appointed by the association's President and President-elect. The Chair and Vice-Chair of each primary committee appoints additional members to the committee.

LEGISLATIVE & POLITICAL

AFFAIRS COMMITTEE

Legislative/Regulatory

Political Action

LEGISLATIVE

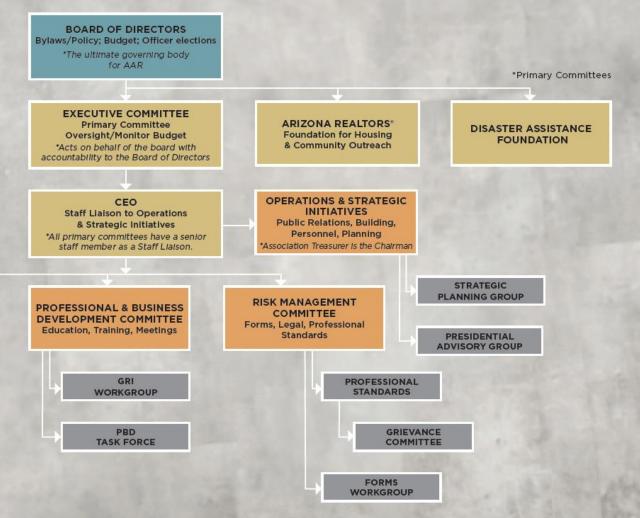
COMMITTEE

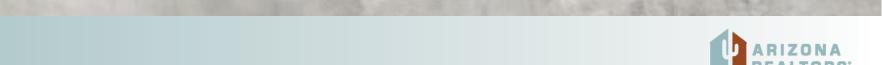
ISSUES

MOBILIZATION

RAPAC

TRUSTEES





## Selection of Arizona REALTORS® Directors

- **Quota Directors** are Selected by Local associations the number of directors from each association depends on the size of the association's membership. Each association has at least one director.
- Non-quota Directors include:
  - All elected Officers (Line Officers and Regional Vice Presidents);
  - Arizona quota Directors of the National Association of REALTORS\*;
  - Three (3) most immediate past presidents of the Arizona REALTORS® who hold active membership in the state association and are willing to serve;
  - Chairs of the four (4) Primary Committees;
  - Four (4) representatives of the Arizona state chapters of the Institutes, Societies and Councils (ISCs) of the National Association of REALTORS®;
  - Two (2) chief staff officers from the Member Board or Regional Multiple Listing Service (MLS);
  - One (1) representative from each of five (5) largest firms in the large firm category,
  - One (1) representative from each of four (4) largest firms in the medium firm category, and
  - One (1) representative from each of two (2) firms in the small firm category, per number of REALTOR® members; and
  - One (1) representative from an "outside" organization selected annually by the Arizona REALTORS® president.



## **Board of Directors** Responsibilities & Authority

#### Bylaws Citations

#### **ARTICLE VI**

Section 4 – The Board of Directors shall elect and remove AAR officers and National Director Nominees, approve the annual budget and dues, approve withdrawals from the Operating or Capital Reserves, other than as noted in Article IV, Sections 1 and 2, and amend AAR's Bylaws and Policies except Professional Standards policies, which may be approved by AAR's Executive Committee. AAR's accounts shall be audited annually by a certified public accountant.

Section 5 – AAR shall conduct Directors' meetings no less than two (2) times annually. Special meetings of the Board of Directors may be called by the President or by any fifteen (15) Directors. Written notice of a special meeting shall be sent by mail to all Directors at least ten (10) days before the date of the meeting or by electronic mail at least five (5) days before the date of the meeting. Directors may not participate in Directors' meetings by agent, representative or proxy, except alternates for quota Directors may be designated in the absence of a quota Director without notice at Board of Directors meetings, however, said alternate shall register at Directors' attendance desk and provide verification by an officer of said Member Board prior to voting.

<u>Section 7 –</u> A quorum of the Board of Directors shall consist of Directors constituting at least one-third of the total number of AAR Directors of which there must be representatives from at least one-third of the total number of Member Boards present.

Section 8 – The latest available financial statements reflecting AAR's financial status shall be mailed or otherwise distributed to each voting Director at least fifteen (15) days prior to the scheduled date of each regular meeting of the Board of Directors. A copy of the proposed annual budget shall be mailed or otherwise distributed to each voting Director at least fifteen (15) days prior to the scheduled date of the Directors Meeting at which the annual budget shall be submitted for adoption.

AARonline.com/board-of-directors-responsibilities-and-authority



## **Board of Director Responsibilities**

### **BOD** Responsibilities include:

- Elect and/or Remove Officers and National Director nominees
- Leadership Appointments (Officers, Primary Committee Chairs)
- Approve the annual budget and dues
- Approve withdrawals from the Operating or Capital Reserves and allocations of Operating Surplus
- Approve amendments to the Bylaws, Policies and Official Statements
- Approve amendments to the Legislative Policies



## **Board of Directors Fiduciary Duties**

### **BOD** Fiduciary Duties include:

- Become knowledgeable with the Arizona REALTORS®
  - Strategic Plan
  - OBylaws, Policies & Official Statements
  - Annual Budget
- Be prepared for meetings and review meeting materials
- Ask questions and participate in discussions
- Act in good faith and in the state association's best interests



## **Harassment/Discrimination**

#### **Arizona REALTORS® Anti-Harassment Policy -**

#### G.11 – HARASSMENT

AAR fully supports the rights of all its members and employees to work in an environment free from harassment. Harassment means any conduct (verbal, physical, visual, electronic or by other means) including threatening or obscene language, unwelcome sexual advances, stalking, actions including strikes, shoves, kicks or other similar physical contacts, or threats to do the same, or any other with the purpose or effect of unreasonably interfering with an individual's work performance by creating a hostile, intimidating, or offensive work environment. Any member or employee who believes that he or she has been the subject of harassment should immediately report the improper conduct to the association CEO or General Counsel. If for any reason the member or employee is not comfortable contacting the CEO or General Counsel, then the member or employee should contact the association President. Reports of harassment will be investigated promptly by Association legal counsel. Pending the investigation of any complaint, the individual named in the complaint may be asked not to participate in Association functions until the matter is resolved. The results of the investigation shall be presented to a five member Executive Committee panel, which may impose any disciplinary action authorized by the *Code of Ethics and Arbitration Manual*, at the discretion of the Association.

**NAR Code of Conduct and Anti-Harassment Policy -** NAR General Counsel and Chief Member Experience Officer Katie Johnson reviews the NAR Code of Conduct and Anti-Harassment Policy, which applies to all NAR-related meetings, events, and communications. <a href="https://www.nar.realtor/videos/video-nar-code-of-conduct-and-anti-harassment-policy">https://www.nar.realtor/videos/video-nar-code-of-conduct-and-anti-harassment-policy</a>



## **Board of Directors Meetings**

During your one-year term as a Director, you will be asked to attend two Board meetings:



MARCH during the Arizona REALTORS® Governance Meetings
OCTOBER in conjunction with the Arizona REALTORS® Leadership Conference

Special Meetings are called on rare occasions.



## **Regional Caucuses**

Prior to every Board meeting, a Regional Caucus will be held to discuss local issues. The Caucus is led by the Regional Vice President.



Each Board member is encouraged to attend their region's caucus.



## **Board Meeting Preparation**

- Prior to each meeting, every board member should read:
  - Agenda
  - Executive Committee Update (including all motions)
  - Previous Meeting Minutes
  - Committee Reports
- Ask any questions of request additional information



## **Obtaining Board Meeting Materials**

## All meeting materials will be provided electronically on the Board of Directors Resources webpage:

https://www.aaronline.com/2022-board-of-directors-meeting-materials/ AARonline.com/about-us/leadership-and-volunteers



#### 2022 BOARD OF DIRECTORS

#### **Meeting Materials**

MARCH 30, 2022 - GOVERNANCE MEETINGS

Embassy Suites - 4415 East Paradise Village Parkway South

Phoenix, Arizona 85032

9:00 a.m. - 10:00 a.m. - Regional Caucuses

10:30 a.m. - 1:30 p.m. - Board of Directors Meeting

MEETING MATERIALS TO BE POSTED FEBRUARY 2022

#### OCTOBER 14, 2022 - LEADERSHIP CONFERENCE

TUCSON CONVENTION CENTER

Tucson, Arizona

9:00 a.m. - 10:00 a.m. - Regional Caucuses

10:30 a.m. - 1:30 p.m. - Board of Directors Meeting

MEETING MATERIALS TO BE POSTED SEPTEMBER 2022

#### **BOARD OF DIRECTORS**

2022 Board of Directors Members

#### Orientation

2022 Board of Directors Orientation (Video & PowerPoint)

Serving the Arizona REALTORS® as an Officer or Director

**Board of Directors Position Description** 

**Board of Directors Responsibilities and Authority** 

NAR Video - "Fiduciary Duties Owed by Directors of Associations

#### **Meeting Materials**

2022 Board of Directors Meeting Materials (private)

2021 Board of Directors Meeting Materials (private)

#### **Governing Documents**

**Governing Documents** 

MEETING MATERIALS TO BE POSTED SEPTEMBER 2022

0:30 a.m. - 1:30 p.m. - Board of Directors Meetins

2:00 a.m. - 10:00 a.m. - Regional Caucuses

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For assistance: ChristinaSmalls@aaronline.com



## **Board Meeting Check-In**

All Directors MUST check in with staff at the Director's attendance desk which is generally located at the back of each meeting room.

### If you are unable to attend the Board meeting:

- Quota Directors
  - Contact your local association AE, so they can assign an alternate
- Non-quota Directors
  - Contact ChristinaSmalls@aaronline.com



## **Board of Directors Voting**

Directors shall be entitled to only one (1) vote. (Article VI – Section 3)



Vote counts for Officer and National Director elections shall *not* be given verbally. (Policy Statement A.4) These votes are by paper ballot.



## Conflict of Interest Policy Statement A.8

- Directors should avoid placing themselves in situations where their personal interests may conflict with the interests of the state association
- Directors should, at all times, avoid the appearance of conflict of interest
- Director's duties should be performed in good faith and for the benefit of the Arizona REALTORS®.



### If You Have a Conflict of Interest

### **Directors** with a conflict of interest:

- Shall immediately disclose the existence and nature of the conflict at the outset of discussions
- May not participate in the discussion relating to the issue other than to respond to question asked of them
- May not vote on any issue in which they have a conflict of interest
- Should not be present when the vote on the issue is taken.



## Arizona REALTORS® Financials

Arizona REALTORS® has 31 financial accounts that

are classified into four categories:

- 1. Operating Accounts
- 2. Reserve Accounts
- 3. Political Accounts
- 4. Charitable Accounts
  Two separate 501(c)(3) corporations





## **Operating Budget & Monthly Financials**

**Operating Budget** is based on the Strategic Plan & Primary Committee business plans.

### **Monthly Financials**

report actual Operating Budget income & expenditures and Reserve Account activity.

Capital Budget is reported quarterly.



#### Approved 2022 Operating and Capital Budget

l	2021 Budget	2021 Projections	Primary Committee	2022 Budget	
	\$ (1,074,043.01)	\$ (830,615.15)	Legislative & Political Affairs	\$ (1,097,941.91)	I NI A
	\$ (336,270.00)	\$ (257,299.61)	Risk Management	\$ (1,097,941.91) \$ (338,760.00)	ORS°
	\$ (1,153,326.23)	\$ (937,518.23)	Business Technology & Communications	\$ (994,450.23)	IOTES
	\$ (545,935.02)	\$ (492,474.52)	Professional & Business Development	\$ (564,052.56)	Budget vs. Actual)
	\$ 3,183,414.36	\$ 4,637,179.00	Operations & Strategic Initiatives	\$ 3,622,746.44	<u>Variance</u>
	\$73,840.10	\$2,119,271.49	* Net (Expense)/Income Totals *	\$ 627,541.74	30 \$ 423,917 05 \$ 306,721

Year-to-date income exceeds expense by \$5,813,582. This amount compares favorably with projected net income of \$3,996,173 for the reporting period, therefore, we have a positive year-to-date variance of \$1,817,409.

\$ 4.822.218

#### ESERVE FUNDS

\$ 5,911,784

Operating Reserve (Brism Article IV. Section 1: Policy B.6) - The balance as of January 1, 2019 was \$8,135,795 inclusive of UBS RMA, Private Bank and BlackRock Accounts. The current balance is \$8,314,859. There were no deposits this period. The fund has seen a change in value of \$179,063.

REALTORS\* Issues Mobilization Fund (Brlaw Article IV. Section 3: Policer B. 6 & RIMC Policies). \*The balance a of January 1, 2019 ass \$2,514,073 inclusive of the UBS RMA, Private Bank, Q-GARP, Dividend Ruler, Portfolio and BlackRock Accounts. The current balance is \$3,602,940. There were \$100 in deposits for contributions and \$92,500 in withdrawals for local board requests this period. These accounts have seen a change in value of \$1,088,866.



\$ (1,089,565)

## Elections of Officers & National Directors Article VII

	ARIZONA ASSOCIATION OF REALTORS*
	APPLICATION FOR ELECTED
OFF	FICERS & NATIONAL DIRECTORS
Candidat	e for the office of:
Presid	dent-elect First Vice President Treasurer Regional Vice President National Director
Other	
NAME-	
FIRM:	
BUSINESS A	ADDRESS:
CITY:	, ARIZONA ZIP CODE:
EMAIL:	
BUSINESS F	PHONE: FAX:
NUMBER OF	YEARS LICENSED: NRDS#:
PROFESSIO	NAL DESIGNATION(S) HELD:
Name	_TOR® member in good standing. of the local board/association in which you hold membership:
Name  AND  B Know  I G  AND  C Serve	of the local board/association in which you hold membership:  viedge of the Arizona Association of REALTORS® Strategic Plan objectives.  do have knowledge
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Officers and National Directors (if any) are elected at the first meeting and installed at last meeting.

A member seeking election must complete an application prior to the deadline.

AARonline.com/about-us/aar-officer-elections



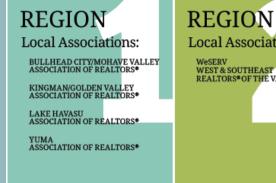
## **Executive Committee**of the Board of Directors

Executive Committee *oversees* the transaction of the Arizona REALTORS® business and finances and reports the substance of actions to the Board of Directors.

AARonline.com/about-us/leadership/executive-committee

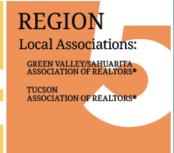
#### **Executive Committee Composition:**

- Elected Officers: President, President-Elect, First Vice President, Treasurer
- Five Regional Vice Presidents (elected from each region with BOD approval);
- Primary Committee Chairs (appointed by the President with BOD approval);
- AE Representative (appointed by the President with BOD approval);
- Immediate Past President
- CEO (has no vote)











## **Executive Committee 2022 Line Officers**

**Article V, Section 1-2** 



President Gary Nelson

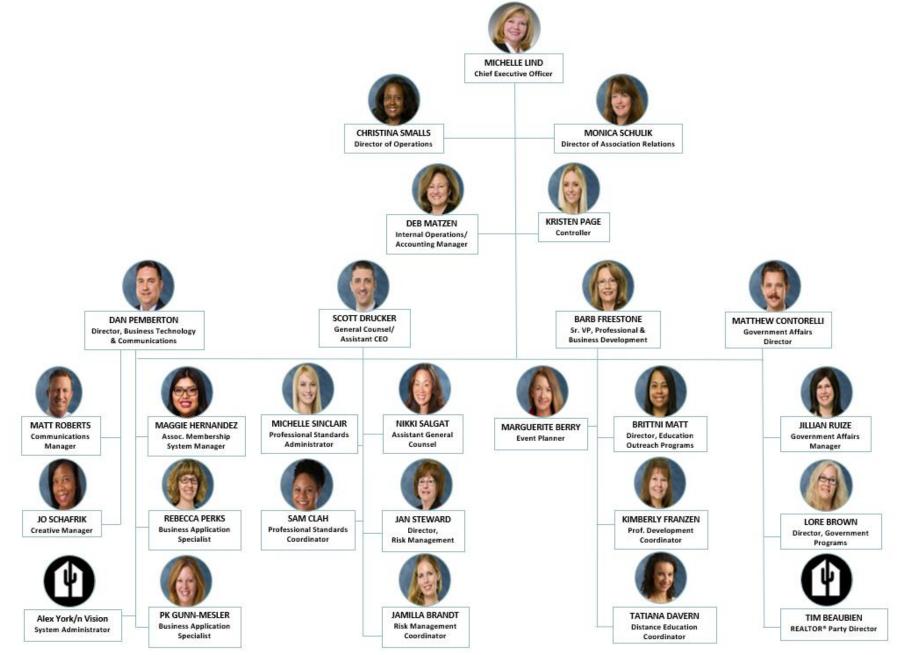
President-Elect
Eric Gibbs

1<sup>st</sup> Vice President **Shelley Ostrowski** 

Treasurer **Sindy Ready** 



#### 2022 Arizona REALTORS® Organizational Chart





## Operations & Strategic Initiatives CEO Responsibilities

- Line Officer Meetings
- Executive Committee Orientation and Meetings
- Board of Directors Meetings
- Planning Session & Strategic Plan
   Development
- Budget Development
- Association Financials
  - Dues Collection/Reconciliation
  - RAPAC Collection/Reconciliation
  - Monthly Reports
- Reserve Funds & Investments Management
- Line Officer Spokesperson Training
- Presidential Advisory Groups

- Association Relations
  - AE Workshop
  - Regular Communication
  - Core Standards Certifications
- NAR Meeting coordination
- Region 11 Meeting Coordination and RVP Support
- ARDAF Management
- ARFHCO Management
- Public Relations
- Building Maintenance and Improvements
- Tenant Oversight
- Personnel Management



### **Public/Media Relations**

www.aaronline.com/media-contacts-coverage/

#### The real estate industry is vital to Arizona.

Real estate brought more than \$75 billion into our economy last year. The economic impact of a single home sale is more than \$88,000. And home has never been more important.

Arizona's REALTORS® continue to:



PROMOTE HEALTH and SAFETY while completing your real estate transaction efficiently



IMPROVE

Arizona REALTORS®...the best prepared real estate practitioners with the highest standards

THAT'S WHO WE 🏻



#### Arizona Realtors take hot topics to Capitol

Arizona Business Daily Reports | Jan 14, 2017



A group of Realtors recently descended on the Arizona State Car. a tax that property owners in the state might end up facing.

### AIRPARK Business News

#### The Arizona Realtors name executive committee

The Arizona Realtors recently held its annual leadership conference to install its 2022 state and regional association officers.

Gary Nelson of Realty Executives in Flagstaff will serve as the Arizona Realtors 2022 president, serving with 2022 President-elect Eric Gibbs Sr. of Realty One Group Integrity in Tucson, 2022 First Vice President Shelley Ostrowski of Realty One Group Gateway in Yuma, and 2022 Treasurer Sulinda "Sindy" Ready of RE/MAX Excalibur in Scottsdale.

In addition to his role with the Arizona Realtors, Nelson previously served as chair of the Northern Arizona Multiple Listing Service in 1998 as well as president of the



The Arizona Realtors' leadership is, from ft, CEO Michelle Lind, 2021 President shelley Ostrowski and Sulinda "Sindy"

> is an honor to serve as president for sociation that is the voice of Realtors zona," Nelson says. "I look forward to icing the association's vision and taking gagement in the community to the next n 2022."

#### ARIZONA

#### WHEN BUYING OR SELLING A HOME-READ THIS CONTRACT



ESCHOOL STREET

In the contract of the second

The Artzona RSALTORS\* Residential Reside Real The Arzona HLALTURO invalorital intente feor Estate Purchase Contract in the most commonly used form of contract for the transfer of result-readential property in Astrona. Therefore, it is while for ever yone involved in a residential transaction. to know the contract terms. Your REALTOR\* can provide you with a SAMPLE copy for thorough roytow: but here are a few highlights.

#### BUYER ATTACHMENT:

The Suyer Attachment cover page is not a part of the contract between the parties but sights the buyer to some of the major provisions in the contract. It also informs the buyer of the risks associated with wire transfer fraud, a scheme used by cyber criminals to steal money via take wiring instructions.

#### PROPERTY SECTION:

Both the buyer and the seller are identified and the agreement to buy and sell is spelled out. The Close of Escrow (COE) is delined as when the deed is recorded. The seller agrees to deliver possession and soliting keys to the buyer at COE or as otherwise indicated. The fixtures and personal property to be included in the sale are also inted

FINANCING SECTION:

If financing is involved, the buyer is obligated to take specific steps to obtain a loan and is required to attach a Pre-Qualification Form. If the buyer is unable in good faith to obtain your approval by the specified time, the contract is cancelled and the earnest money returned. The sale Promises for all legal the purchase price.

TITLE AND ESCROW SECTION: The contract is to be used as necros

instructions, and the escrew company is company is instructed to deliver to buyer together with copies of all documents that will remain as exceptions to the title insurance or title commitment.

#### DISCHARGES SECTION-

The soller is obligated to deliver a completed Artzona REALTORS\* Seller's Property Disclosure Statement form to the buyer within three days after contract coptance. The seller is also obligated to doliver a written live-year insurance cialms history. If the premises were constructed prior to 1978, lead-based paint information

#### WADD ANTIES SECTION

WARDAMTES SECTION:

The Artona REALTORS\* Residential R property rest receased 81 the James 200 and doctors will be removed, the precision will specialistic, and prevent droppins. Whether you be in substantially the same condition as on the date of centract acceptance, and the property of the all agreed upon repairs/improvements will be completed. Warranties that survive closing are also identified in this section.

#### DUE OILIGENCE SECTION:

The buyer's inspection period is 10 days unless otherwise indicated. During the inspection period, the buyer can conduct all desired inspections and restigations. Prior to espiration of the inspection period, the buyer may deliver a signed notice of any items disapproved and cancel the contract or provide the saler the opportunity to correct the items. The buyer is advised to consult the Suyer Advisory provided by the Opportunity of the Suyer advisory provided by the

disgrace inspections and investigations

If a party falls to comply with any ision of the contract, the other party must deliver a notice to the non-complying party specifying the non-compliance. If the non-compliance is not cured within three to comply becomes a breach of contract.

#### ADDITIONAL TERMS AND

A variety of additional terms are included in this section. For example, unless otherwise provided, delivery of all notices and documentation required or permitted in the contract must be in writing and handdelivered; sent via facsimile; email; or sent

#### SELLER ACCEPTANCE SECTION:

The sellor acknowledges receipt of a copy of the contract and grants permission to the broker to deliver a copy to the buyer If a counter offer is attached, the soller must sign and deliver both the offer set offer. If there is a conflict between the offer counter offer are controlling.

property not included in the sale sed all set forth the obligations of the parties with the contract and the real estate sales process

or commercial properties, and management or residential and commercial region. Articol

#### Housing market cooldown on the horizon for Arizona?

ABC 15 - September 10, 2021

National housing experts say as temperatures cool down this fall, the recent home-buying frenzy could be slowing down as well, but will the same happen here in Arizona?

"We're seeing a little more inventory creep on market, which means people are having to get a little more realistic about their pricing," said Jan Leighton, President of the Arizona Association of Realtors.

#### Can 'love letters' from home buyers perpetuate racism? This state thinks so

USA TODAY - August 20, 2021

The Arizona Association of Realtors says listing agents should educate sellers about fair housing laws and the pitfalls of love letters, according to its CEO, K. Michelle Lind.



## **Primary Committees**

aaronline.com/primary-committees/ • AARonline.com/about-us/aar-committee-volunteer-info

- Legislative & Political Affairs
- Business Technology & Communications
- Professional & Business Development
- Risk Management

Each department establishes workgroups, committees and forums as needed.

#### When you volunteer, the industry benefits and you do too!

- · Participate in the Association's decision-making process
- · Contribute to the Arizona real estate industry
- · Build valuable contacts
- · Get cutting-edge information and learn skills for your business success

#### **Quick Links**

Descriptions and membership of current Primary Committees
Primary Committee Guidelines Composition/Appointment/Responsibilities

The deadline for 2022 Primary Committee applications is September 1, 2021 – Any applications received after September 1st will be considered for the 2023 Primary Committees.

The **Primary Committee Volunteer Application Form** is used only for the four Primary Committees (Business Services & Technology, Legislative & Political Affairs, Professional & Business Development, and Risk Management). Each year we have approximately 60 total openings on the four committees.

If you are interested in being a member on one of the standing committees or workgroups (RAPAC, Issues Mobilization, Legislative Committee, Grievance or Professional Standards) please send an email to **volunteer@aaronline.com**.

\*\* Please understand that to ensure productive working relationships, the current Arizona REALTORS® Officers (President, President-elect, First Vice President, Treasurer, Immediate Past President, Treasurer-elect) and the Arizona REALTORS® Staff cannot take a position in support or opposition of any volunteer. Please do not solicit these individuals for referrals or recommendations.



## Legislative & Political Affairs Oversight

- Legislative Committee Meetings
- Legislative Advocacy
- REALTORS® at the Capitol
- Legislative Policy Development
- REALTOR® Caucus
- REALTOR ® Party Fundraising (RAPAC/Issues Mob)
- RAPAC Rally Ride
- RAPAC Dues Collection
- RAPAC/Issues Mobilization accounting and SOS Reporting

- REALTOR® Party Grant Applications
- RAPAC Trustees Meetings
- Issues Mobilization Committee Meetings
- Election Year Activities (endorsements/voters guides)
- Political Research
- Federal Liaison Support (FPCs)
- Grassroots/CFA Support
- Governmental Communications
- ADRE Advisory Board
- Regulatory Interface with State Agencies



## REALTORS® of Arizona Political Action Committee (RAPAC) REALTORS® Issues Mobilization Committee (RIMC)

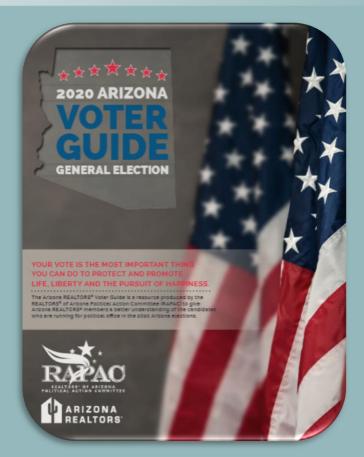
AARonline.com/voice-at-the-capitol













## **Business Technology & Communications Oversight**

- Lone Wolf Transactions
   (Transaction Desk Edition)
- zipForm® Plus
- eSign
- Live classes
- Live telephone Support
- Single Sign-On
- MLS Connect
- Tech Helpline
- AIR CRE Commercial Forms

- Tech Marketplace
- Technology Information
- Software development forms server
- "Enhanced Member Profile"
- Third-party forms licensing and Monitoring
- Member Communications
- Diversity & Inclusion

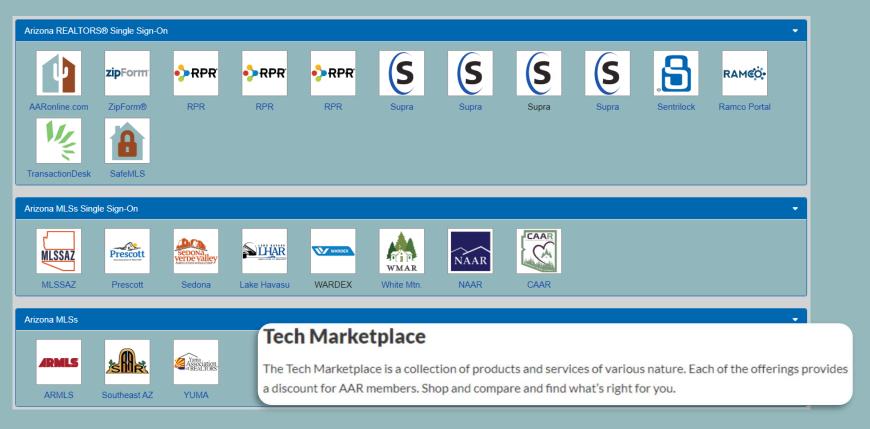


### **Business Tools**

#### **AARonline.com/efficient-business-tools**









## **Member Communications**

AARonline.com/stay-informed/arizona-realtor-voice



## Professional & Business Development Oversight

- Graduate REALTOR® Institute
- Leadership Training Academy
- Instructor Development Workshops
- REALTORS® Certified Risk
   Management Specialist Program
- Masters of Real Estate Society
- Certified Residential Property Manager (CRPM)
- Broker University
- Broker Revolution

- Live Streaming Remote C/E Classes
- Educ. Webinars and Videos
- Education Development
- Instructor Development
- REBAC Classes
- Arizona REALTOR® Convention
- Leadership Conference
- Industry Partners Conference
- Trends Summit
- Broker Summit



## **Conferences & Education**

AARonline.com/increase-knowledge









CONFERENCE

ARIZONA









## Risk Management Oversight

- Forms Development & Revisions
- Legal & Legislative Support
- Legal Hotline Administration
- Risk Management Education
- Broker Manager Quarterly
- Agent Safety Alert Program
- Regulatory Interface

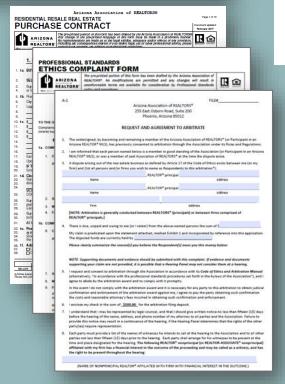
- Grievance Committee
- Professional Standards
- Administer Ethics Complaints &
   Arbitration Requests
- Mediation Program
- Ombudsmen Program
- PS Education & Training



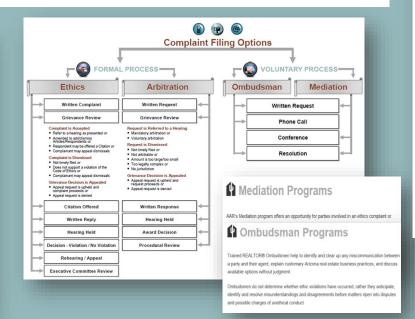
## **Risk Management**

AARonline.com/manage-risk | AARonline.com/resolve-disputes

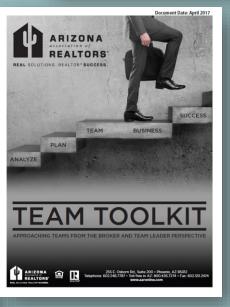














## Arizona REALTORS® Charitable Work

Arizona REALTORS® Disaster Assistance Foundation (ARDAF)



Arizona REALTORS® Foundation for Housing & Community Outreach (ARFHCO)





## THANK YOU for serving on the Arizona REALTORS® Board of Directors

If you have any questions, concerns or need any assistance, please contact us.

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